



**PASQUESI
SHEPPARD LLC**
Accountants and Consultants

C24/7: FATHER'S ARMS MINISTRIES

**FINANCIAL STATEMENTS
AUGUST 31, 2025 AND 2024**

**TOGETHER WITH INDEPENDENT
AUDITOR'S REPORT**



INDEPENDENT AUDITOR'S REPORT

TO THE BOARD OF DIRECTORS OF
C24/7: FATHER'S ARMS MINISTRIES
CHICAGO, IL 60626

Opinion

We have audited the accompanying financial statements of C24/7: FATHER'S ARMS MINISTRIES (a not-for-profit corporation), which comprise the statements of financial position as of August 31, 2025 and 2024, and the related statement of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of C24/7: FATHER'S ARMS MINISTRIES as of August 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of C24/7: FATHER'S ARMS MINISTRIES, and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about C24/7: FATHER'S ARMS MINISTRIES ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of C24/7: FATHER'S ARMS MINISTRIES internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events considered in the aggregate, that raise substantial doubt about C24/7: FATHER'S ARMS MINISTRIES ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.



Pasquesi Sheppard LLC
Lake Forest, Illinois

February 4, 2026

C24/7: FATHER'S ARMS MINISTRIES

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED AUGUST 31, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
<u>NET ASSETS WITHOUT DONOR RESTRICTIONS</u>		
REVENUES:		
Contributions	\$ 437,108	\$ 256,079
Fundraising events	144,832	194,258
Interest income	43,716	56,564
Rental income	-	9,800
Other income	-	27,454
Net assets released from restrictions	259,354	273,534
	<u> </u>	<u> </u>
Total revenues	<u>\$ 885,010</u>	<u>\$ 817,689</u>
EXPENSES:		
Program services	\$ 529,210	\$ 451,726
Fundraising	58,451	57,067
Management and general	93,232	63,853
	<u> </u>	<u> </u>
Total expenses	<u>\$ 680,893</u>	<u>\$ 572,646</u>
	<u> </u>	<u> </u>
Increase in net assets without donor restrictions	<u>\$ 204,117</u>	<u>\$ 245,043</u>
<u>NET ASSETS WITH DONOR RESTRICTIONS</u>		
Contributions - program	\$ 70,682	\$ -
Contributions - capital campaign	159,186	205,974
Net assets released from restrictions	(259,354)	(273,534)
	<u> </u>	<u> </u>
Decrease in net assets with donor restrictions	<u>\$ (29,486)</u>	<u>\$ (67,560)</u>
INCREASE IN NET ASSETS	<u>\$ 174,631</u>	<u>\$ 177,483</u>
NET ASSETS AT BEGINNING OF YEAR	<u>2,055,711</u>	<u>1,878,228</u>
NET ASSETS AT END OF YEAR	<u><u>\$ 2,230,342</u></u>	<u><u>\$ 2,055,711</u></u>

The accompanying notes are an integral part of these financial statements.

C24/7: FATHER'S ARMS MINISTRIES

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED AUGUST 31, 2025

Expense Account	PROGRAMS			Fundraising	Management and General	Total Functional Expense
	After- School	Community Outreach	Total Program Services			
Salaries	\$ 218,516	\$ 40,113	\$ 258,629	\$ 30,843	\$ 32,677	\$ 322,149
Payroll taxes	35,464	4,433	39,897	2,217	2,217	44,331
Community assistance	-	8,997	8,997	-	-	8,997
Meal assistance	27,816	9,744	37,560	-	3,862	41,422
Events	4,688	18,752	23,440	18,894	-	42,334
Rent and utilities	9,846	1,571	11,417	-	1,231	12,648
Professional fees	-	-	-	-	20,462	20,462
Supplies	31,263	6,638	37,901	3,314	3,877	45,092
Printing and postage	-	-	-	921	381	1,302
Participant support	6,159	-	6,159	-	-	6,159
Student support	33,166	-	33,166	-	-	33,166
Insurance	25,879	3,235	29,114	476	2,760	32,350
Depreciation	18,482	2,310	20,792	-	2,310	23,102
Real estate taxes	-	-	-	-	14,387	14,387
Travel	-	3,524	3,524	-	-	3,524
Dues & subscriptions	2,152	538	2,690	1,345	1,345	5,380
Miscellaneous	6,496	9,428	15,924	441	7,723	24,088
	<u>\$ 419,927</u>	<u>\$ 109,283</u>	<u>\$ 529,210</u>	<u>\$ 58,451</u>	<u>\$ 93,232</u>	<u>\$ 680,893</u>

The accompanying notes are an integral part of these financial statements.

C24/7: FATHER'S ARMS MINISTRIES

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED AUGUST 31, 2024

Expense Account	PROGRAMS				Fundraising	Management and General	Total Functional Expense
	After- School	Job Development	Community Outreach	Total Program Services			
Salaries	\$ 145,308	\$ 49,520	\$ 36,367	\$ 231,195	\$ 31,550	\$ 9,140	\$ 271,885
Payroll taxes	11,673	3,981	2,948	18,602	2,503	771	21,876
Community assistance	1,105	2,500	4,746	8,351	-	-	8,351
Meal assistance	15,426	2,237	17,161	34,824	-	5,046	39,870
Events	337	-	28,365	28,702	15,552	-	44,254
Rent and utilities	8,651	-	-	8,651	-	1,081	9,732
Professional fees	175	-	-	175	-	20,346	20,521
Supplies	19,636	840	1,852	22,328	5,093	1,794	29,215
Printing and postage	-	-	-	-	2,027	97	2,124
Participant support	4,595	-	17,260	21,855	-	186	22,041
Student support	21,988	570	-	22,558	-	-	22,558
Insurance	19,394	1,198	1,198	21,790	342	9,969	32,101
Depreciation	11,145	1,592	1,592	14,329	-	1,592	15,921
Real estate taxes	-	-	-	-	-	5,747	5,747
Travel	4,723	-	1,163	5,886	-	174	6,060
Dues & subscriptions	-	-	-	-	-	1,437	1,437
Training	-	1,520	-	1,520	-	-	1,520
Miscellaneous	4,598	1,508	4,854	10,960	-	6,473	17,433
	<u>\$ 268,754</u>	<u>\$ 65,466</u>	<u>\$ 117,506</u>	<u>\$ 451,726</u>	<u>\$ 57,067</u>	<u>\$ 63,853</u>	<u>\$ 572,646</u>

The accompanying notes are an integral part of these financial statements.

C24/7: FATHER'S ARMS MINISTRIES

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED AUGUST 31, 2025 AND 2024

	<u>2025</u>	<u>2024</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Change in net assets	\$ 174,631	\$ 177,483
Adjustments to reconcile changes in net assets to net cash provided by operating activities –		
Depreciation	23,102	15,921
Impact on cash from changes in –		
Contributions receivable	(2,833)	(281)
Prepaid expenses	3,958	(4,519)
Deposits	-	1,088
Accounts payable	(4,278)	2,056
Accrued expenses	9,866	6,600
Net cash provided by operating activities	<u>\$ 204,446</u>	<u>\$ 198,348</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of property and equipment	\$ (212,498)	\$ (269,425)
Contributed investments	(41,338)	(26,016)
Proceeds from the sale of contributed investments	41,338	26,016
Net cash used for investing activities	<u>\$ (212,498)</u>	<u>\$ (269,425)</u>
NET DECREASE IN CASH AND CASH EQUIVALENTS	\$ (8,052)	\$ (71,077)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	<u>1,114,424</u>	<u>1,185,501</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u><u>\$ 1,106,372</u></u>	<u><u>\$ 1,114,424</u></u>

The accompanying notes are an integral part of these financial statements.

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

(1) DESCRIPTION OF THE ORGANIZATION:

C24/7: Father's Arms Ministries (the Organization) is an Illinois not-for-profit organization dedicated, through the power of Jesus Christ, to improving the lives of children and young adults in the North of Howard neighborhood by providing the necessary tools, security and environment for them to thrive economically, socially and spiritually.

The Organization's mission is carried out through a multi-faceted approach. The Organization provides an after-school program for students who are forgotten or ignored by other local programs to learn, grow and thrive in and out of the classroom. In the current year, the Organization's job development program was merged with the after-school program to provide skills training to high school students in order to help connect these men and women to potential career or job opportunities that taps into their unique skills and God-given purpose. In prior years, the job development program was in place to provide similar assistance for adults. In conjunction with the current year programming shift, resources and expenses previously allocated to the job development program are now allotted to the after-school program. The Organization's community outreach provides weekly bible studies, one-on-one counseling sessions, and street ministry to help their neighbors in the midst of gang activity, drug use, and more. Outreach includes providing food, rental, utility and other assistance to help those in need.

(2) ACCOUNTING POLICIES AND PRACTICES:

The financial statements of the Organization have been prepared on the accrual basis of accounting. The following is a summary of the major accounting policies and practices of the Organization which affect significant elements of the accompanying financial statements:

Basis of Presentation –

The Organization reports information regarding its financial position and activities according to two classes of net assets that are based upon the existence or absence of restrictions on use that are placed by its donors; net assets without donor restrictions and net assets with donor restrictions:

Net assets without donor restrictions represent funds which are available for the Organization to utilize, at the discretion of management and the Board of Directors, in any of its programs or supporting services.

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

Net assets with donor restrictions are resources that are subject to donor-imposed restrictions. Some restrictions are temporary in nature, such as those that are restricted by a donor for use for a particular purpose or in a particular future period. Other restrictions may be perpetual in nature, such as those that are restricted by a donor that the resources be maintained in perpetuity.

Contributions –

The Organization recognizes the full amount of pledges, contributions, grants and bequests received in the year that they were made as support without donor restrictions, or with donor restrictions, depending on the existence and/or nature of any donor restrictions.

The Organization reports gifts of cash and other assets as with donor restrictions if they are received with donor stipulations that limit the use of donated assets. When a donor restriction expires, or a stipulated time restriction ends, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. The Organization records donor-restricted contributions, whose restrictions are met in the same reporting period, as support without donor restrictions. Contributions of long-lived assets and cash to acquire long-lived assets that are received without stipulations concerning how long the long-lived asset is to be used are treated as without donor restrictions when the acquired assets are placed in service.

The Organization records non-cash contributions at their estimated fair market value at the date of the contribution. Contributed services are recognized at fair value, except for the work of volunteers for which no monetary value has been assigned.

Cash and Cash Equivalents –

For purposes of the statement of cash flows, the Organization considers highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Pledges Receivable –

Unconditional promises to give are recognized as receivable and as revenue in the period in which the Organization is notified by the donor of his or her commitment to make a contribution. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are discounted at an appropriate discount rate commensurate with risks involved. Amortization of discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contribution.

An allowance for uncollectible pledges receivable may be recorded based upon management's judgment considering such factors as prior collection history, type of contribution and nature of fundraising activity.

Property and Equipment -

Property and equipment are capitalized at cost or, if contributed, at estimated fair market value on the date of donation. Routine repairs and maintenance are expensed as incurred. Depreciation is computed on a straight-line basis over the estimated lives of the respective assets as follows:

<u>Asset Description</u>	<u>Asset Life</u>
Building and improvements	39 years
Furniture and fixtures	7 years
Office equipment	5 years

Depreciation expense was \$23,102 and \$15,921 for the years ending August 31, 2025 and 2024, respectively.

Merger -

The Organization accounts for mergers by applying the pooling of interests method of accounting. The pooling of interests method requires that all identifiable assets and liabilities are recorded at their book value as of the closing date of the merger.

Functional Expenses -

The Organization incurs costs that provide program, fundraising, and general and administrative benefit. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one function are charged to programs and support services based on periodic time and expense studies.

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

Financial Instruments –

Financial instruments, which potentially subject the Organization to concentrations of credit risk, consist primarily of cash and receivables. The Organization maintains cash accounts which, at various times throughout the year, exceeded the federally insured limits. The Organization has not experienced any losses, and management believes it is not exposed to any significant credit risk on cash.

Income Taxes –

The Organization is a not-for-profit entity as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes on related income. It is also exempt from state income taxes for related income and qualifies for charitable contribution deductions in regard to its donors. The Organization would be subject to both federal and state taxes on unrelated business income, though it did not have any for the years ending August 31, 2025 and 2024.

As of August 31, 2025 and 2024, the Organization did not have any uncertain tax positions that it is obligated to disclose. Additionally, there were no returns under review or open to review by taxing authorities in excess of statutory periods. The Organization follows a conservative approach of research and open disclosure in regard to its tax-exempt status and positions held.

Use of Estimates –

In preparing financial statements in conformity with U.S. generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(3) MERGER OF OPERATIONS:

On October 5, 2023, the Organization and Starfish Learning Center (Starfish) completed a merger of their operations. Both the Organization and Starfish provide services to at-risk youth in the North of Howard neighborhood. As a result of the merger, the Organization will retain its name. Previous to the merger, the Organization leased facilities at Starfish and through the merger, the organizations seek to further their common mission by improving their programs and achieving economies of scale and other synergies through integrating their services and facilities.

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

As of October 5, 2023, the major classes of assets, liabilities, and net assets of the Organization and Starfish were as follows:

	<u>The Organization</u>	<u>Starfish</u>	<u>Total</u>
Assets:			
Cash and cash equivalents	\$ 1,153,692	\$ 11,630	\$ 1,165,322
Prepaid expenses	16,330	-	16,330
Deposits	3,888	-	3,888
Property and equipment, net	467,131	214,880	682,011
Total assets	<u>1,641,041</u>	<u>\$ 226,510</u>	<u>\$ 1,867,551</u>
Liabilities:			
Accounts payable	\$ 10,526	\$ -	\$ 10,526
Accrued expenses	7,493	-	7,493
Deposits	-	2,800	2,800
Total liabilities	<u>\$ 18,019</u>	<u>\$ 2,800</u>	<u>\$ 20,819</u>
Net Assets:			
Without donor restrictions	\$ 756,137	\$ 223,710	\$ 979,847
With donor restrictions	866,885	-	866,885
Total net assets	<u>\$ 1,623,022</u>	<u>\$ 223,710</u>	<u>\$ 1,846,732</u>
Total liabilities and net assets	<u>\$ 1,641,041</u>	<u>\$ 226,510</u>	<u>\$ 1,867,551</u>

There were no material transactions between the Organization and Starfish prior to the merger and there were no material adjustments to conform the accounting policies of the combining organizations.

(4) NET ASSETS WITH DONOR RESTRICTIONS:

Net assets with donor restrictions are comprised of the following at August 31:

	<u>2025</u>	<u>2024</u>
After school program	\$ 31,016	\$ 3,213
Community outreach program	154	-
Capital campaign	740,043	797,486
	<u>\$ 771,213</u>	<u>\$ 800,699</u>

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

(5) NET ASSETS RELEASED FROM RESTRICTIONS:

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors. Net assets released from restrictions for the years ending August 31 are detailed as follows:

	<u>2025</u>	<u>2024</u>
After-school program	\$ 42,079	\$ 1,621
Job development program	-	1,114
Community outreach program	646	1,374
Capital campaign	216,629	269,425
	<u>\$ 259,354</u>	<u>\$ 273,534</u>

(6) LIQUIDITY:

The Organization's financial assets available within one year of August 31, for general expenditure are as follows:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 1,106,372	\$ 1,114,424
Contributions receivable	5,419	2,586
Financial assets at year-end	<u>\$ 1,111,791</u>	<u>\$ 1,117,010</u>

The following reflects the Organization's financial assets as of the statement of financial position dates, reduced by amounts not yet available for general use because of contractual or donor-imposed restrictions within one year of the statement of financial position dates:

	<u>2025</u>	<u>2024</u>
Financial assets at year-end	\$ 1,111,791	\$ 1,117,010
Less those unavailable for general expenditures within one year, due to donor imposed restrictions of time or purpose	<u>(771,213)</u>	<u>(800,699)</u>
Financial assets available to meet cash needs for general expenditure within one year	<u>\$ 340,578</u>	<u>\$ 316,311</u>

C24/7: FATHER'S ARMS MINISTRIES

NOTES TO FINANCIAL STATEMENTS

AUGUST 31, 2025 AND 2024

(7) SIGNIFICANT SUPPORT:

The Organization received significant support from private foundations and individuals in the form of contributions towards the capital campaign, programs, or general operations. For the year ended August 31, 2025, contributions from one individual and one foundation comprised 34% of total contributions. For the year ended August 31, 2024, contributions from one individual comprised 20% of total contributions.

(8) SUBSEQUENT EVENTS:

The Organization's management has performed an analysis of activities and transactions subsequent to August 31, 2025, to determine the need for any adjustments to and/or disclosures within the audited financial statements for the year then ended. Management has performed this analysis through February 4, 2026, the date which the financial statements were available to be issued.